# AUSTRALIAN COMMISSION ON SAFETY AND QUALITY IN HEALTH CARE

**Evidence Briefings on Interventions** to Improve Medication Safety **Closed-loop medication** management systems Volume 2, Issue 4: July 2021



This briefing paper was prepared by the Centre for Health Systems and Safety Research Australian Institute of Health Innovation, Macquarie University

#### https://bit.ly/3A62Z0j

Published by the Australian Commission on Safety and Quality in Health Care

Level 5, 255 Elizabeth Street, Sydney NSW 2000

Phone: (02) 9126 3600

Email: mail@safetyandquality.gov.au Website: www.safetyandquality.gov.au

© Australian Commission on Safety and Quality in Health Care 2021

All material and work produced by the Australian Commission on Safety and Quality in Health Care is protected by copyright. The Commission reserves the right to set out the terms and conditions for the use of such material.

As far as practicable, material for which the copyright is owned by a third party will be clearly labelled. The Commission has made all reasonable efforts to ensure that this material has been reproduced in this publication with the full consent of the copyright owners.

With the exception of any material protected by a trademark, any content provided by third parties, and where otherwise noted, all material presented in this publication is licensed under a **Creative Commons Attribution-NonCommercial-NoDerivatives 4.0 International licence.** 



Enquiries regarding the licence and any use of this publication are welcome and can be sent to **communications@safetyandquality.gov.au**.

The Commission's preference is that you attribute this publication (and any material sourced from it) using the following citation:

Gates PJ, Raban MZ, Westbrook JI. Closed-loop medication management systems. Evidence Briefings on Interventions to Improve Medication Safety. Sydney: ACSQHC; 2021

#### **Disclaimer**

The content of this document is published in good faith by the Australian Commission on Safety and Quality in Health Care (the Commission) for information purposes. The document is not intended to provide guidance on particular healthcare choices. You should contact your health care provider on particular healthcare choices.

This document includes the views or recommendations of its authors and third parties. Publication of this document by the Commission does not necessarily reflect the views of the Commission, or indicate a commitment to a particular course of action. The Commission does not accept any legal liability for any injury, loss or damage incurred by the use of, or reliance on, this document.

# **Closed-loop medication management** systems

# **Policy question**

Do closed-loop medication management systems reduce dispensing and medication administration errors and improve efficiency?

# **Current evidence shows**

To date there have been relatively few comprehensive evaluations of closed-loop medication systems and their effects. Available study findings suggest closed-loop medication management systems have the potential to reduce dispensing and medication administration errors, though the impact across error types may not be uniform. There is also some evidence that closed-loop systems may facilitate reduced medication turnaround time and may facilitate a reduction in the time taken to administer a medication. However, existing studies are highly specific to individual systems evaluated.

# **Background**

The medication management cycle is a complex process involving the decision to prescribe a medication, dispensing and storing the medication, administering the medication, and monitoring for a response.1 This process can be considered a 'closedloop' when feedback from each step informs the continuation of the process and the start of a new cycle.<sup>2</sup> In a hospital-based closed-loop medication management system (CLMMS), each of the steps in the medication management cycle are automated, including verifications for essential elements such as the Six Rights of medication administration and the accurate documentation of information necessary for the continuation of the process. To close the loop, the CLMMS comprises a fully linked system with electronic prescribing, technology for the automation of dispensing and/or stock control, and automated dispensing cabinets or barcoded unit-doses with a linked electronic medication administration record. Some CLMMS also include automated administration of certain medications such as anaesthesia,3 or

treatments such as oxygen,<sup>4</sup> via control systems that monitor patient variables.

The individual components of a CLMMS, including electronic prescribing systems,<sup>5,6</sup> automated dispensing systems,7-9 barcoded medication administration,10,11 and electronic medication administration records, 12,13 have each been evaluated independently. CLMMS, which comprise and link all these components, are comparatively expensive and require significant changes in medication processes, including managing unit dose barcoding, and are not yet widely implemented in Australia.<sup>14</sup> As a result, there is scant evidence describing their impact on medication error rates or efficiency. In 2019, The Society of Hospital Pharmacists of Australia highlighted some of these issues, concluding that CLMMS with unit dose barcoding are currently not a sustainable solution for most Australian hospitals.15

# **Methods**

A literature search was undertaken to identify studies relating to CLMMS in the hospital setting. Searches were performed in PubMed, Embase, and CINAHL. Google Scholar was used to identify grey literature. Conference abstracts, review articles, duplicates, commentaries and letters as well as articles describing implementation of CLMMS (e.g. guidelines for successful implementation or studies limited to post implementation error rates) were excluded. The search was limited to English language articles published after 1980 and was run in May 2021. Studies were included if they reported on the impact of CLMMS on medication error rates or medication process efficiency. Articles with outcomes that were specific to a particular medication or patient condition were excluded. Articles collecting data solely through voluntary reporting were excluded due to known issues of under-reporting.<sup>16</sup> Included articles described the use of CLMMS, defined as a complete and fully linked system with electronic prescribing, automated dispensing systems, and electronic medication administration records. The descriptions of CLMMS as stated in the studies are provided in Table 1.

## Results

The search yielded 1748 potentially relevant published studies. Twelve articles met inclusion criteria, three of which were conducted in the US, 17-19 two were conducted in Denmark, 20,21 two from the UK, 22,23 and one each from France,<sup>24</sup> Switzerland,<sup>25</sup> Singapore,<sup>26</sup> South Korea,<sup>27</sup> and Australia.<sup>28</sup> Outcome indicators reported included medication administration error (MAE) rates, dispensing error rates, and time taken to complete medication-related tasks.

#### **Medication administration errors**

Seven studies assessed the impact of CLMMS on the rate of MAEs, 17-22,25 and an additional two studies were limited to reporting post-implementation MAE rates. <sup>26,27</sup> Only two studies had controls. <sup>20,21</sup> Eight studies used prospective observations of medication administration, and one study collected data counting CLMMS automated error alert notifications.<sup>27</sup> Six of the seven studies assessing the impact of CLMMS reported a statistically significant reduction in MAE rates. 17,18,20-22,25 The only study not reporting a significant reduction in MAE rates was conducted in a US paediatric intensive care unit (PICU) where medication infusions using a bedside infusion pump were observed.<sup>19</sup> In that PICU, smart infusion pumps were linked with an electronic prescribing system, and later an automated pharmacy system was incorporated to 'close the loop'. Although a reduction in MAEs was noted, this reduction was not statistically significant.

Of the six studies reporting a statistically significant reduction in MAE rates, three compared CLMMS with paper-based medication systems, 20-22 and three compared an existing system with electronic prescribing, medication administration and automated dispensing with the later addition of integrated barcoding technology.<sup>17,18,25</sup> The results from these studies are provided below.

# CLMMS vs. paper-based medication management

The first study collected data three to six months before, and six to twelve months after, the CLMMS intervention was implemented.<sup>22</sup> This UK study reported that 7.0% of 1473 non-intravenous administrations had at least one MAE and this reduced to 4.3% of 1139 administrations after the system was implemented. Two further studies were conducted in two Danish acute medical units (one with CLMMS and the other without).<sup>20,21</sup>The first study reported on data collected during three weeks before, and four months after CLMMS implementation,<sup>20</sup> and the second study,

conducted in the same setting, included a longer term follow-up at ten months.<sup>21</sup> Compared to the medical unit without CLMMS, the overall administration error rate was reduced by 57% in the unit with CLMMS at four months,<sup>20</sup> and 47% at ten months.<sup>21</sup> Sensitivity analysis showed a lack of consistency in the types of administration errors that were reduced by the CLMMS as compared to changes observed in the control unit. The CLMMS was associated with a significant reduction in MAEs where the patient did not receive the medication as prescribed (including wrong drug, dose, or patient), in the initial follow-up. Deviations from written hospital procedures or guidelines (including wrong strength or timing errors, poor documentation, not checking prescriptions or using the barcode scanning) did not change significantly. At the ten-month follow-up, the reverse was true. The authors attributed this inconsistency to variations in the error rates observed in the control ward which were unexpectedly low at baseline followed by an initial decrease and later increase.

# **CLMMS** vs. electronic medication management

Three studies reported on the integration of medication barcoding technology to an existing system with electronic prescribing, medication administration and automated dispensing. 17,18,25 The first study was conducted in Switzerland and reported a reduction in error rates from 9.9% of doses six months before. to 4.5% three months after the intervention was integrated.<sup>25</sup> Further analysis showed that wrong medication, dose, patient and form errors were significantly reduced, while reductions in the rates of errors of omission, and preparation without an order did not change significantly.

Two additional studies were conducted in the US.<sup>17,18</sup> The first found an 11.5% error rate (776 of 6723 administrations contained errors) on wards without integrated barcoding technology and 6.8% on wards with this integration (495 of 7318 administrations were in error).18 Further analysis showed a reduction in all error types, with the greatest difference observed for administration documentation errors. Finally, a second US study reported on administrations in medical and intensive care units separately before and after the integration of barcoding technology.<sup>17</sup> This study found a significant reduction in medication administration errors on the medical units (8% or 71 of 888 administrations with errors reduced to 3.4% or 24 of 697 administrations with errors). A significant reduction was not observed on the intensive care units (11.0% or 41 of 374 administrations with errors reduced to 9.9% or 39 of 394 administrations). This difference

between units was attributed to a significant decrease in wrong timing and omission errors post integration on the medical units while these types of error were infrequent in the intensive care units.<sup>17</sup>

## **Post-CLMMS** implementation MAE rates

Two studies were limited to descriptions of postimplementation MAE rates.<sup>26,27</sup> The first reported that 400 of 5502 observed opportunities for error resulted in an MAE, resulting in a MAE rate of 7.3% (95% CI 6.6-8.0%).26 The second study reported that a total of 35082 MAE alerts occurred from 2,874,539 administrations, resulting in a MAE rate of 1.2%.<sup>27</sup> In comparison, administration error rates in hospitals without CLMMS have been reported to range between 8.6 and 28.3% of opportunities for error, with a median error rate of 19.6%.29

#### **Medication dispensing errors**

No study assessed the impact of replacing a hospital paper-based medication system with a CLMMS on dispensing errors. However, one study reported the impact of CLMMS on the rate of dispensing errors following a system upgrade in a hospital using an existing electronic prescribing system and automated dispensing system.<sup>24</sup> The hospital introduced an integrated barcoding medication administration system, which the study authors considered to close the medication loop, though there was no information return regarding medication administration to the electronic prescribing system. Data were collected from an intervention ward that was operating with the CLMMS and compared with three other wards without the addition of the linked barcoding medication administration system. There was no significant change in the overall dispensing error rate which was 7.9% of the assessed opportunities for error in both the intervention and control wards (59 of 750, and 53 of 674, respectively). However, there was a change in the types of dispensing errors recorded. That is, the dose omission error rate was significantly higher in the intervention ward and attributed to failures in the interoperability of systems. Rates of wrong patient and unordered-drug errors were significantly lower on the intervention ward compared to the control wards.

# Timeliness and workflow efficiency of medication administration

Three studies assessed the impact of CLMMS on workflow. All collected data on the time taken to complete medication-related tasks.<sup>22,25,28</sup> The first assessed the time taken to prescribe, dispense and administer 32 medications using paper-charts three to six months before, and 15 medications six to twelve months after the system was implemented.<sup>22</sup> A change in staff time was observed such that prescribing was on average 24 (95% CI: 3 - 45) seconds faster than at baseline. There was an increase in pharmacist time, as prior to the CLMMS only 78% of medication orders were accessible for review and post implementation all orders were accessible and required review. Drug rounds were faster, allowing nursing staff to increase the proportion of their total time spent on medicationrelated tasks outside of drug rounds by 7.6% (95% CI: 2.4 – 12.8%). The second study was conducted in Australia over two weeks in a private hospital with CLMMS and two other private hospitals without CLMMS.<sup>28</sup> The study measured the time taken to administer a newly prescribed medication from when it was scheduled to be administered - the 'medication turnaround time'. The CLMMS-equipped hospital had a shorter median turnaround time of 35 minutes (interquartile range of 8-57 minutes) compared to the paper-based hospitals' median of 120 minutes (interquartile range of 30-180 minutes). This difference equated to a 71% faster average time to first dose. Finally, one study conducted in Switzerland observed the time taken to prepare a single-medication dose, with 35 doses observed before, and 44 doses after a medication barcoding system was integrated into an existing system with electronic prescribing and automated dispensing with electronic medication administration records.<sup>25</sup> The mean time taken decreased significantly from 24.3 seconds to 15.1 seconds.

# **CLMMS** workarounds, safety risks and contributing factors

The effectiveness of all new health information technologies may be hindered by workarounds that occur when staff override or circumvent technology due to a poor fit between workflow and the technology.<sup>30</sup> Three studies, all using direct observation, examined workarounds or system issues associated with the use of CLMMS.<sup>23,24,26</sup> The first study reported that errors were most frequently caused by the inappropriate use of the system, such as when leaving the system logged in and unattended, and by system functionality problems such as when some medications were not able to be scanned.<sup>26</sup> System functionality problems were reported to lead to unintended procedures in the use of the system and was subsequently the most frequent cause of medication administration errors. The second study noted a decline in doctors' sensemaking and situational awareness and nurses' thinking and productivity when certain tasks became automated.<sup>23</sup> The third study reported that 37.7% of all medication errors (n=20

Table 1. Studies evaluating closed-loop medication systems

Study	Electronic prescribing system	Automated drug dispensing system	Barcoding/unit- dose	Electronic medication administration record
Austin, 2018 <sup>28</sup>	NR	Profiled ADC	Unit dose BCMA	NR
Berdot, 2019 <sup>24</sup>	DxCare, Medasys	ADC (Omnicell Inc.)	Unit dose	NR
Foo, 2017 <sup>26</sup>	NR	Inpatient Pharmacy Automated System	Unit dose satellite pharmacy, BCMA	NR
Franklin, 2007 <sup>22</sup>	NR	Ward-based automated dispensing	Barcode patient identification	ServeRx V.1:13: MDG Medical, Israel
Furniss, 2020 <sup>23</sup>	Drug library	NR	Smart pumps	NR
Hwang, 2016 <sup>27</sup>	NR	Automated tablet dispensing and packaging system	Radio-frequency identification, barcodes, and hand-held point-of- care devices	NR
Küng, 2021 <sup>25</sup>	WIEGAND MedManager®	NR	Unit dose BCMA	NR
Risør, 2016 <sup>20</sup>	NR	Automated drug dispensing	BCMA	NR
Risør, 2018 <sup>21</sup>	NR	Complex automated medication system	BCMA then non- patient-specific automated system	NR
Russell, 2015 <sup>19</sup>	NR	Pharmacy systems	Smart pumps	NR
Poon, 2010 <sup>18</sup>	NR	NR	ВСМА	NR
Helmons, 2009 <sup>17</sup>	CPOE was bidirectionally interfaced with the pharmacy information system	Unit-based automated dispensing cabinets	BCMA	NR

CPOE: Computerised Provider Order Entry; ADC: Automated Dispensing Cabinet; BCMA: Barcode-assisted Medication Administration; NR: Details of this component were not reported.

of 53) were due to the use of the system, or health information technology (HIT) errors. The most frequent type of HIT-related error was an omission error where interoperability problems prevented orders being communicated between the electronic prescription and a patient's electronic medication administration record.24

## **Conclusion**

The results from these early studies evaluating this relatively new and complex intervention consisting of integrated electronic prescribing, automated dispensing, barcoded medication administration, and electronic medication administration records are promising. All four studies assessing medication administration error rates, and one study assessing dispensing error rates, found a significant reduction in errors when comparing CLMMS with paper-based settings or wards with individual technologies such as electronic prescribing and medication administration records. Similarly, three studies measuring the impact of CLMMS on workflow efficiency, measured as time taken to administer medications, showed significant improvements with full system implementation. However, there is an absence of studies with rigorous designs with controls and thus the evidence base is weak. Furthermore, the cost-effectiveness of these expensive and complex systems is yet to be determined. Lastly, as there are significant differences in the systems that have been evaluated, the generalisability of results from the limited studies is unclear.

# **Lessons learned from** implementation

- Implementing a CLMMS requires significant testing prior to going live, particularly to ensure seamless integration between the individual system components. Difficulties may occur in communication between information technology professionals with a technical approach and clinical staff with a medical approach to the system.31
- The Society of Hospital Pharmacists of Australia recently highlighted the need for consistent manufacturer barcoding on medications available in Australia, and the need for regulatory support from the Therapeutic Goods Administration in this regard. In the absence of these elements, closing the medication loop, particularly with unit dose barcoding systems, is not a feasible solution for most Australian hospitals.15



Automated medication system (photograph: Roman, Adobe Stock)

#### References

- Stowasser DA, Allinson YM, O'Leary M. Understanding the Medicines Management Pathway. J Pharm Pract Res. 2004;34(4):293-6.
- Stowasser D. Is electronic prescribing all that is needed for medicines to be safe in the electronic world? A case for closed-loop electronic medication management. Pharm Pract Res. 2018;48(1):7-9.
- 3. Hemmerling TM, Arbeid E, Wehbe M, Cvr S, Taddei R, Zaouter C. Evaluation of a novel closedloop total intravenous anaesthesia drug delivery system: a randomized controlled trial. Br J Anaesth. 2013;110(6):1031-9.
- Sturrock S, Williams E, Dassios T, Greenough A. Closed loop automated oxygen control in neonates-A review. Acta Paediatrica. 2020;109(5):914-22.
- Gates PJ, Hardie R-A, Raban MZ, Li L, Westbrook JI. How effective are electronic medication systems in reducing medication error rates and associated harm among hospital inpatients? A systematic review and metaanalysis. J Am Med Inform Assoc. 2020;28(1):167-76.
- Gates PJ, Raban MZ, Westbrook JJ. Electronic prescribing systems. Evidence Briefings on Interventions to Improve Medication Safety. Sydney: ACSQHC; 2021.
- Sinnemäki I. Sihvo S. Isoiärvi I. Blom M. Airaksinen M. Mäntylä A. Automated dose dispensing service for primary healthcare patients: a systematic review. Syst Rev. 2013;2:1.
- 8. Tsao NW, Lo C, Babich M, Shah K, Bansback NJ. Decentralized automated dispensing devices: systematic review of clinical and economic impacts in hospitals. Can J Hosp Pharm. 2014;67(2):138-48.
- 9. Lehnbom EC, Oliver KV, Baysari MT, Westbrook JI. Automated dispensing systems. Evidence Briefings on Interventions to Improve Medication Safety. Sydney: ACSQHC; 2013.
- 10. Hutton K, Ding Q, Wellman G. The Effects of Bar-coding Technology on Medication Errors: A Systematic Literature Review. J Patient Saf. 2021;17(3):e192-296.
- 11. Baysari MT, Lehnbom EC, Westbrook JI. Bar code medication administration systems. Evidence Briefings on Interventions to Improve Medication Safety. Sydney: ACSQHC; 2013.
- 12. Wulff K, Cummings GG, Marck P, Yurtseven O. Medication administration technologies and patient safety: a mixedmethod systematic review. J Adv Nurs. 2011;67(10):2080-
- 13. Oliver KV. Raban MZ. Baysari MT. Westbrook II. Electronic medication administration records. Evidence Briefings on Interventions to Improve Medication Safety. Sydney: ACSQHC; 2013.
- 14. Kuitunen SK, Niittynen I, Airaksinen M, Holmström AR. Systemic Defenses to Prevent Intravenous Medication Errors in Hospitals: A Systematic Review. J Patient Saf. 2020; Epub.
- 15. Society of Hospital Pharmacists of Australia. Closing the loop of medication management in hospitals to improve patient safety with barcoding technology on unit dose packaging. SHPA; 2019.
- 16. Westbrook JI, Li L, Lehnbom EC, Baysari MT, Braithwaite J, Burke R, et al. What are incident reports telling us? A comparative study at two Australian hospitals of medication errors identified at audit, detected by staff and reported to an incident system. Int J Qual Health Care. 2015;27(1):1-9.

- 17. Helmons PJ, Wargel LN, Daniels CE. Effect of bar-codeassisted medication administration on medication administration errors and accuracy in multiple patient care areas. Am J Health Syst Pharm. 2009;66(13):1202-10.
- 18. Poon EG, Keohane CA, Yoon CS, Ditmore M, Bane A, Levtzion-Korach O, et al. Effect of bar-code technology on the safety of medication administration. N Engl J Med. 2010;362(18):1698-707.
- 19. Russell RA, Triscari D, Murkowski K, Scanlon MC. Impact of Computerized Order Entry to Pharmacy Interface on Order-Infusion Pump Discrepancies. | Drug Deliv. 2015;2015:686598.
- 20. Risør BW, Lisby M, Sørensen J. An automated medication system reduces errors in the medication administration process: results from a Danish hospital study. Eur J Hosp Pharm. 2016;23(4):189-96.
- 21. Risør BW, Lisby M, Sørensen J. Complex automated medication systems reduce medication administration errors in a Danish acute medical unit. Int J Qual Health Care. 2018;30(6):457-65.
- 22. Franklin BD, O'Grady K, Donyai P, Jacklin A, Barber N. The impact of a closed-loop electronic prescribing and administration system on prescribing errors, administration errors and staff time: a before-and-after study. Qual Saf Health Care. 2007;16(4):279-84.
- 23. Furniss D, Dean Franklin B, Blandford A. The devil is in the detail: How a closed-loop documentation system for IV infusion administration contributes to and compromises patient safety. Health Informatics J. 2020;26(1):576-91.
- 24. Berdot S, Boussadi A, Vilfaillot A, Depoisson M, Guihaire C, Durieux P, et al. Integration of a Commercial Barcode-Assisted Medication Dispensing System in a Teaching Hospital. Appl Clin Inform. 2019;10(4):615-24.
- 25. Küng K, Aeschbacher K, Rütsche A, Goette J, Zürcher S, Schmidli J, et al. Effect of barcode technology on medication preparation safety: a quasi-experimental study. Int J Qual Health Care. 2021;33(1):mzab043.
- 26. Foo GTT, Tan CH, Hing WC, Wu TS. Identifying and quantifying weaknesses in the Closed Loop Medication Management System in reducing medication errors using a direct observational approach at an academic medical centre. J Pharm Pract Res. 2017;47(3):212-20.
- 27. Hwang Y, Yoon D, Ahn EK, Hwang H, Park RW. Provider risk factors for medication administration error alerts: analyses of a large-scale closed-loop medication administration system using RFID and barcode. Pharmacoepidemiol Drug Saf. 2016;25(12):1387-96.
- 28. Austin JA, Smith IR, Tariq A. The impact of closed-loop electronic medication management on time to first dose: a comparative study between paper and digital hospital environments. Int J Pharm Pract. 2018;26(6):526-33.
- 29. Keers RN, Williams SD, Cooke J, Ashcroft DM. Prevalence and nature of medication administration errors in health care settings: a systematic review of direct observational evidence. Ann Pharmacother. 2013;47(2):237-56.
- 30. Korb-Savoldelli V, Boussadi A, Durieux P, Sabatier B. Prevalence of computerized physician order entry systems-related medication prescription errors: A systematic review. Int J Med Inform. 2018;111:112-22.
- 31. Tolley CL, Sami RA, Slight SP. A Qualitative Study Exploring the Barriers and Facilitators Associated with the Implementation of a Closed Loop Medication System in a UK Hospital Trust. Int J Pharm Pract. 2021;29(Supplement\_1):i50-i1.

