# AUSTRALIAN COMMISSION ON SAFETY AND QUALITY IN HEALTH CARE



# On the Radar

Issue 329 10 July 2017

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#### On the Radar

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#### Survey on the first Australian Atlas of Healthcare Variation

The Australian Commission on Safety and Quality in Health Care launched the first *Australian Atlas of Healthcare Variation* in November 2015. It presented a picture of substantial variation in healthcare use across Australia in areas such as antibiotic prescribing, surgical procedures, mental health and diagnostic services.

The Commission is inviting researchers, clinicians, health service managers and other stakeholders to share feedback about the impact of the Atlas by completing a short survey. The survey is examining awareness of the Atlas, the extent to which it has led to further research and whether it has influenced tangible changes in the health system.

The survey consists of 5 questions and should just a few minutes to complete. You can access the survey at <a href="https://www.surveymonkey.com/r/ausatlasofhealthcarevariation">https://www.surveymonkey.com/r/ausatlasofhealthcarevariation</a>



## Reports

Antimicrobial use in Australian hospitals: 2015 annual report of the National Antimicrobial Utilisation Surveillance Program

SA Health and Australian Commission on Safety and Quality in Health Care Sydney: ASCQHC, 2017.

yuney. Asc	QHC, 2017.
URL	https://www.safetyandquality.gov.au/publications/antimicrobial-use-in-australian-
	hospitals-results-of-the-2015-national-antimicrobial-prescribing-survey/
	The latest annual report into antimicrobial use in Australian hospitals has been
	released. This report is the 2015 annual report of the National Antimicrobial
	Utilisation Surveillance Program (NAUSP). NAUSP is a part of the Antimicrobial
	Use and Resistance in Australia (AURA) Surveillance System. NAUSP is
	administered by SA Health.
	The 2015 NAUSP annual report shows the use of antibacterials in hospitals fell by
	7.6% between 2011 and 2015, a sign that efforts to encourage more appropriate use
	of antimicrobials are having an effect.  The NAUSP report shows that among the 159 hospitals contributing data to the
	program, there were 916.4 defined daily doses (DDDs) of antibiotics given to patients
	per 1,000 occupied bed days (OBDs) in 2015. This was 2% lower than the previous
	year, and 7.6% lower than the rate of 992.4 per 1,000 OBDs recorded in 2011, when
Notes	69 hospitals were contributing data to the program.
	Twenty antibacterials accounted for 93% of those dispensed in Australian hospitals in
	2015. These were amoxicillin-clavulanate, cefazolin, amoxicillin, flucloxacillin,
	doxycycline, cefalexin, piperacillin–tazobactam, ceftriaxone, metronidazole,
	azithromycin, benzylpenicillin, gentamicin, ciprofloxacin, vancomycin,
	sulfamethoxazole-trimethoprim, meropenem, trimethoprim, roxithromycin,
	clindamycin, and clarithromycin.
	Use of highly reserved antibacterials such as colistin, daptomycin, linezolid and
	tigecycline – usually considered the last line of defence when treating bacterial
	infections – is very low, at less than 5 DDDs per 1,000 OBDs in most contributing
	hospitals.
	There is marked variation in usage rates within and between states and territories
	and hospital peer groups, indicating that there is opportunity for further improvement
	in antimicrobial stewardship.
	Antimicrobial use in Australian Hospitals in 2015
	Antibacterial 10 antibacterials account for
	use in Australian  Australian  Australian
	hospitals continues to
	decline.
	Total hespital
	antibacterial use declined
	use declined by 7.6% between
	2011 and 2015. Use of The 5 most commonly used
	antimicrobials antimicrobials in hospitals
	in hospitals is higher  were:  amoxicillin-clavulate
	than Sweden cefazolin and the amoxicillin
	Netherlands, but lower than flucloxacillin doxycycline.
	Denmark 0 8
	Source: National Antimicrobial Utilization Surveillance Program
	AUSTRALIAN COMMISSION on SAFETY and QUALITY IN HEALTH CARE

A European One Health Action Plan against Antimicrobial Resistance (AMR) European Commission

Brussels: European Commission; 2017. p. 24.

URL	https://ec.europa.eu/health/amr/action_eu_en
Notes	The European Commission recently released this updated action plan addressing antimicrobial resistance (AMR). The action plan takes a One Health approach and addresses AMR in bacteria from humans, animals and in the environment (as does the Australian AMR plan).  The specific actions included in the plan build on three pillars:  1. Making the EU a best practice region  2. Boosting research, development and innovation:  3. Shaping the global agenda.  The European Commission is also launching EU guidelines on the prudent use of antimicrobials in human health. These guidelines are based on a proposals prepared by the European Centre for Disease Prevention and Control with input from EU Member States experts and stakeholders.

For information the Commission's work on antimicrobial use and resistance in Australia, see <a href="https://www.safetyandquality.gov.au/antimicrobial-use-and-resistance-in-australia/">https://www.safetyandquality.gov.au/antimicrobial-use-and-resistance-in-australia/</a>

Effective Care for High-Need Patients: Opportunities for Improving Outcomes, Value, and Health Long P, Abrams M, Milstein A, Anderson G, Lewis Apton K, Lund Dahlberg M, et al., editors Washington D. C.: National Academy of Medicine; 2017.

URL	https://nam.edu/effective-care-for-high-need-patients/
Notes	According to this report from the [US] National Academy of Medicine, "the top 1 percent of patients account for more than 20 percent of health care expenditures, and the top 5 percent account for nearly half of the nation's spending on health care". The National Academy of Medicine, with guidance from an expert planning committee, was tasked with convening three workshops and summarizing the presentations, discussions, and the relevant literature. This resulting document, reports and reflects on the following issues:  • Key characteristics of high-need patients  • Use of a patient categorization scheme—or a taxonomy—as a tool to inform and target care  • Promising care models and attributes to better serve this patient population, as well as insights on "matching" these models to specific patient groups  • Areas of opportunity for policy-level action to support the spread and scale of evidence-based programs. The publication concludes by exploring common themes and opportunities for action in the field.  The Academy argues that "Improving care for high-need patients is not only possible—it also contributes to a more sustainable health system. But progress will take a coordinated effort from policy makers, payers, providers, and researchers, as well as patients and their loved ones."  Included in the additional resources on the web page is an Executive Summary, Key points and the Characteristics of Successful Care Models for High-Need Patients document.

Evaluating Complex Health Interventions: A Guide to Rigorous Research Designs

Coly A, Parry G

Washington DC: AcademyHealth; 2017. p. 29.

LIDI	1.44//
UKL	http://www.academyneaith.org/evaluationguide
Notes	http://www.academyhealth.org/evaluationguide  Perhaps the more difficult aspects of an intervention or innovation in health care are the implementation and evaluation. This short (29-page) guide offers some suggestions on possible project/research designs that permit clearer evaluation of the intervention. The guide includes flowcharts to suggest which designs are better suited to the question or intervention being studied.  The guide is aimed at program managers and other stakeholders implementing innovations in public health and community settings who are involved in evaluation but may not themselves be evaluators. The evaluation designs covered included a mix of experimental, quasi-experimental and observational designs. For each design there is an illustrated description, examples, discussion of strengths and weaknesses and
	more, including discussion of the compromises involved in design selection.
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#### Journal articles

Embedding cultural safety in Australia's main health care standards

Laverty M, McDermott DR, Calma T

Medical Journal of Australia. 2017;207(1):15-6.

DOI	http://dx.doi.org/10.5694/mja17.00328
Notes	This article describes a relatively new way of framing cultural awareness in healthcare interactions as an aspect of patient safety – described as cultural safety. The authors argue that cultural safety should be embedded in key standards for healthcare delivery, and provide strong evidence that the health outcomes for Aboriginal Australians are harmed by a lack of meaningful cultural consideration as part of both the clinical encounter and service delivery. For example Aboriginal and Torres Strait Islander people with Acute Coronary Syndromes (ACS) are less likely to achieve optimum interventions, a fact that has been acknowledged by the National Heart Foundation in a 2014 position statement.

At the request of the National Aboriginal and Torres Strait Islander Health Standing Committee, the Commission undertook a project to improve the care provided to Aboriginal and Torres Strait Islander people in mainstream health service organisations, using the framework of the National Safety and Quality Health Service (NSQHS) Standards. The NSQHS Standards (second edition) includes six actions specifically relating to Aboriginal people, including one on cultural competence. For further information, see <a href="https://www.safetyandquality.gov.au/our-work/assessment-to-the-nsqhs-standards/improving-care-for-aboriginal-and-torres-strait-islander-people/">https://www.safetyandquality.gov.au/our-work/assessment-to-the-nsqhs-standards/improving-care-for-aboriginal-and-torres-strait-islander-people/</a>

Advancing infection prevention and antimicrobial stewardship through improvement science Leis JA

BMJ Quality & Safety. 2017 [epub]

DOI <a href="http://dx.doi.org/10.1136/bmjqs-2017-006793">http://dx.doi.org/10.1136/bmjqs-2017-006793</a> This viewpoint piece discusses the "gap between best practices in IP/ASP 9 [infection prevention and Antimicrobial Stewardship Programs] and what happens in reality".  While recognising that extensive efforts in these areas have delivered improvement. Leis argues for a focus on "structural changes, fostered by more collaboration between	Divij Quanty	& Safety: 2017 [epub].
prevention and Antimicrobial Stewardship Programs] and what happens in reality". While recognising that extensive efforts in these areas have delivered improvement	DOI	http://dx.doi.org/10.1136/bmjqs-2017-006793
Notes  Notes  Content experts in IP/ASP and those with training in improvement science. New systems that promote a 'work smarter, not harder' approachare more likely to lead to sustainable IP/ASP improvements, and to achieve the quadruple aim: enhanced patient experience, improved outcomes, decreased cost of care, and increased fulfilment of healthcare providers."		This viewpoint piece discusses the "gap between best practices in IP/ASP 9 [infection prevention and Antimicrobial Stewardship Programs] and what happens in reality". While recognising that extensive efforts in these areas have delivered improvement Leis argues for a focus on "structural changes, fostered by more collaboration between content experts in IP/ASP and those with training in improvement science. New systems that promote a 'work smarter, not harder' approachare more likely to lead to sustainable IP/ASP improvements, and to achieve the quadruple aim: enhanced patient experience, improved outcomes, decreased cost of care, and increased

For information the Commission's work on healthcare associated infection, including antimicrobial stewardship, see <a href="https://www.safetyandquality.gov.au/our-work/healthcare-associated-infection/">https://www.safetyandquality.gov.au/our-work/healthcare-associated-infection/</a>

Home-to-Home Time — Measuring What Matters to Patients and Payers Barnett ML, Grabowski DC, Mehrotra A New England Journal of Medicine. 2017;377(1):4-6.

Patient-Reported Outcomes — Are They Living Up to Their Potential? Baumhauer JF

New England Journal of Medicine. 2017;377(1):6-9.

new Engian	d Journal of Medicine. 2017;377(1):6-9.
DOI	Barnett et al <a href="http://dx.doi.org/10.1056/NEJMp1703423">http://dx.doi.org/10.1056/NEJMp1703423</a>
DOI	Baumhauer <a href="http://dx.doi.org/10.1056/NEJMp1702978">http://dx.doi.org/10.1056/NEJMp1702978</a>
	A pair of pieces in the New England Journal of Medicine that start from the premise of
	measuring what patients want and value.
	The first, by Barnett and colleagues, reviews the importance placed on the length of
	stay and what might actually be in the patient's best interests before moving to argue
	for a metric of home-to-home. They suggest "Using a home-to-home framework will
	also encourage health systems to start measuring a wider selection of outcomes for
	individual episodes of care" and that this "shifting the conversation from length of
	hospital stay to home-to-home time could drive meaningful conversation about how
	to reconcile new payment models, efficiency of care, and the goal of improving patient
	care."
	Baumhauer, in a not dissimilar vein, ponders the emergence and spread of patient-
	reported outcome measures (PROMs – or PROs as Baumhauer uses) and notes that
	"there are still important practical questions about how data on these outcomes should
Notes	be collected, visualized, shared, and used to improve the quality of care." Baumhauer
	discusses the experience of a US teaching hospital's orthopaedic surgery department in
	developing and implementing their Patient-Reported Outcomes Measurement
	Information System (PROMIS). This experience add to the argument that these
	measures have great utility. "PROs are already helping to improve patient care. By
	mastering the efficient measurement of these outcomes in the clinic, minimizing the
	reporting burden for patients, displaying PRO information at the point of care, and
	using outcomes predicted from population-level data to inform patient expectations,
	we can continue to ensure their benefits. Such a strategy allows us to help surgeons
	identify areas where they need improvement, eliminate procedures with less favorable
	outcomes, and avoid performing surgeries on patients who are unlikely to benefit
	from them. It also enhances patient satisfaction with care by helping physicians set
	appropriate expectations regarding a patient's return to work, school, or sports. Most
	important, PROs place the patient's voice at the forefront of health care delivery."

#### Health Affairs

1 July 2017; Vol. 36, No. 7

URL	http://content.healthaffairs.org/content/36/7.toc
	A new issue of <i>Health Affairs</i> has been published, with the theme 'Advanced Illness &
	End-Of-Life Care'. Articles in this issue of <i>Health Affairs</i> include:
	• Editorial: Advanced Illness And End-Of-Life Care (Alan R Weil)
Notes	DataGraphic: Advanced Illness & End-Of-Life Care
Notes	Advance Care Planning With Alzheimer's: A Tortuous Path (R Gale)
	Epidemiology And Patterns Of Care At The End Of Life: Rising
	Complexity, Shifts In Care Patterns And Sites Of Death (Melissa D Aldridge
	and Elizabeth H Bradley)

- A National Profile Of **End-Of-Life Caregiving** In The United States (Katherine A Ornstein, Amy S Kelley, Evan Bollens-Lund, and J L Wolff
- Medicare Beneficiaries With Advanced Lung Cancer Experience Diverse Patterns Of Care From Diagnosis To Death (Megan S. Schuler, Nina R. Joyce, Haiden A. Huskamp, Elizabeth B. Lamont, and Laura A. Hatfield)
- Analysis Of End-Of-Life Care, Out-Of-Pocket Spending, And Place Of Death In 16 European Countries And Israel (Martina Orlovic, Joachim Marti, and Elias Mossialos)
- End-Of-Life Medical Spending In Last Twelve Months Of Life Is Lower Than Previously Reported (Eric B. French, Jeremy McCauley, Maria Aragon, Pieter Bakx, Martin Chalkley, Stacey H Chen, Bent J Christensen, Hongwei Chuang, Aurelie Côté-Sergent, Mariacristina De Nardi, Elliott Fan, Damien Échevin, Pierre-Yves Geoffard, Christelle Gastaldi-Ménager, Mette Gørtz, Yoko Ibuka, John B Jones, Malene Kallestrup-Lamb, Martin Karlsson, Tobias J Klein, Grégoire de Lagasnerie, Pierre-Carl Michaud, Owen O'Donnell, Nigel Rice, Jonathan S Skinner, Eddy van Doorslaer, N R Ziebarth, and E Kelly)
- Disparities In Cancer Care And Costs At The End Of Life: Evidence From England's National Health Service (Brendan Walsh and Mauro Laudicella)
- Challenges Of Measuring Quality Of Community-Based Programs For Seriously Ill Individuals And Their Families (Joan M. Teno, Rebecca Anhang Price, and Lena K. Makaroun)
- Applying Quality Indicators For Administrative Databases To Evaluate End-Of-Life Care For Cancer Patients In Belgium (Robrecht De Schreye, Tinne Smets, Lieven Annemans, Luc Deliens, B Gielen, C De Gendt, and J Cohen)
- Approximately One In Three US Adults Completes Any Type Of Advance
   Directive For End-Of-Life Care (Kuldeep N Yadav, Nicole B Gabler,
   Elizabeth Cooney, Saida Kent, Jennifer Kim, Nicole Herbst, Adjoa Mante,
   Scott D Halpern, and Katherine R Courtright)
- Challenges In Understanding And Respecting **Patients' Preferences** (Amber E Barnato)
- A Systematic Intervention To Improve **Serious Illness Communication In Primary Care** (Joshua R Lakin, Luca A Koritsanszky, Rebecca Cunningham, Francine L Maloney, Brandon J Neal, Joanna Paladino, Marissa C Palmor, Christine Vogeli, T G Ferris, S D Block, A A Gawande, and R E Bernacki)
- A National Strategy For Palliative Care (Diane E Meier, Anthony L Back, Amy Berman, Susan D Block, Janet M Corrigan, and R Sean Morrison)
- Increasing **Veterans' Hospice Use**: The Veterans Health Administration's Focus On Improving End-Of-Life Care (Susan C Miller, Orna Intrator, W Scott, S T Shreve, C S Phibbs, B Kinosian, R M Allman, and T E Edes)
- Black And Hispanic Patients Receive Hospice Care Similar To That Of White Patients When In The Same Hospices (Rebecca Anhang Price, Layla Parast, Ann Haas, Joan M Teno, and Marc N Elliott)
- A Positive Association Between Hospice Profit Margin And The Rate At
  Which Patients Are Discharged Before Death (Rachel Dolin, G. Mark
  Holmes, Sally C. Stearns, Denise A. Kirk, Laura C. Hanson, Donald H. Taylor,
  Jr., and Pam Silberman)
- CMS Strategies To Reduce Antipsychotic Drug Use In Nursing Home
   Patients With Dementia Show Some Progress (J A Lucas and J R Bowblis)
- Getting It Right At The End Of Life (Dina Keller Moss)

Journal for Healthcare Quality
July/August 2017 - Volume 39 - Issue 4

URL	http://journals.lww.com/jhqonline/toc/2017/07000
	A new issue of the Journal for Healthcare Quality has been published. Articles in this issue
	of Journal for Healthcare Quality include:
	• Communication Access for <b>Deaf People</b> in <b>Healthcare Settings</b> :
	Understanding the Work of American Sign Language Interpreters (Olson, Andrea M.; Swabey, Laurie)
	<ul> <li>Patient Needs, Required Level of Care, and Reasons Delaying Hospital</li> <li>Discharge for Nonacute Patients Occupying Acute Hospital Beds (Afilalo,</li> </ul>
	Marc; Xue, Xiaoqing; Soucy, Nathalie; Colacone, Antoinette; Jourdenais, Emmanuelle; Boivin, Jean-François)
	Attitudes and Beliefs Regarding the Utility of Robotically Assisted
	Gynecologic Surgery Among Practicing Gynecologists (Wright, Jason D.; Raglan, Greta B.; Schulkin, Jay; Fialkow, Michael F.)
	Collection of <b>Patients' Disability Status</b> by Healthcare Organizations:
Notes	Patients' Perceptions and Attitudes (Morris, Megan A.; Schliep, Megan;
	Liesinger, Juliette; Cameron, Kenzie A.)
	<ul> <li>Assessing Estimates of Patient Safety Derived From Coded Data (Narain, Wazim)</li> </ul>
	Intraoperative Handoffs and Postoperative Complications Among Patients
	Undergoing <b>Gynecologic Oncology Operations</b> (Doll, Kemi M.; Lavery, Jessica A.; Snavely, Anna C.; Gehrig, Paola A.)
	An Assessment of the Quality Oncology Practice Initiative: Lessons
	Learned From a Detailed Assessment of a Well-Established Profession-Based
	Performance Measurement Program (Barysauskas, Constance M.; Dalby,
	Carole K.; Catalano, Paul J.; Jacobson, Joseph O.)
	A Comprehensive Approach to <b>Pediatric Pneumonia</b> : Relationship Between
	Standardization, Antimicrobial Stewardship, Clinical Testing, and Cost
	(Rutman, Lori; Wright, Davene R.; O'Callaghan, James; Spencer, Suzanne; Lion, K. Casey; Kronman, Matthew P.; Zhou, Chuan; Mangione-Smith, Rita)
	Healthcare Affiliation Networks: A Unique Quality Partnership to Aid in
	Making Communities Healthier (Frush, Karen; Phillips, Harry; Nordlund,
	Cynthia; Holman, Russell)
<u> </u>	

### Healthcare Papers Vol.16 No.3

. 01.10 1 10.6	
URL	http://www.longwoods.com/publications/healthcarepapers/25077
	The most recent issue of Healthcare Papers has the theme 'A Blueprint for Innovation
	to Achieve Health System Transformation'. Articles in this issue of Healthcare Papers
Notes	include:
	Getting to Now: The Challenge of Stimulating Innovation in Complex
	Systems (Adalsteinn D Brown and William Charnetski)
	A Blueprint for Innovation to Achieve Health System Transformation
	(Anne W Snowdon)
	Health-System Innovation: Lessons from Tobacco Control (John M Garcia)
	Shifting Paradigms in Canadian Healthcare to Support the Scale and Spread of
	the <b>Innovation Ecosystem</b> (Sarah Padfield)
	Transforming Healthcare Through Technology (Richard Barker and Tara)

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•	Quality and Innovation: Redesigning a Coordinated and Connected Health System (Peter W Vaughan)
•	The Drive towards <b>Sustainable Health Systems</b> Needs an Alignment: Where are the <b>Innovations</b> in <b>Health Systems Planning</b> ? (Gail Tomblin Murphy, Stephen Birch, Adrian MacKenzie, Janet Rigby and Mary Ellen Purkis)
•	Creating Value in Healthcare: The Need for Innovative Solutions (Dave Williams, Helena Hutton and Gary Ryan)
•	Key Conditions for Successful Serial Entrepreneurship in Healthcare (Cameron Piron)
•	<b>Health System Transformation</b> through a Scalable, Actionable <b>Innovation Strategy</b> (Anne W Snowdon)

#### BMI Quality and Safety online first articles

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URL	https://qualitysafety.bmj.com/content/early/recent
	BMJ Quality and Safety has published a number of 'online first' articles, including:
	Effects of the I-PASS Nursing Handoff Bundle on communication quality
	and workflow (Amy J Starmer, Kumiko O Schnock, Aimee Lyons, Rebecca S
	Hehn, Dionne A Graham, Carol Keohane, Christopher P Landrigan)
Notes	Advancing infection prevention and antimicrobial stewardship through
Notes	improvement science (Jerome A Leis)
	• Local emergency medical response after a terrorist attack in Norway: a
	qualitative study (Aleidis S Brandrud, Michael Bretthauer, Guttorm Brattebø,
	May JB Pedersen, Kent Håpnes, T Bjorge, B Nyen, L Strauman, A Schreiner,
	K Møller, G S Helljesen, M Bergli, E Nelson, T S Morgan, P Hjortdahl)

#### International Journal for Quality in Health Care online first articles

URL	https://academic.oup.com/intqhc/advance-access?papetoc
Notes	International Journal for Quality in Health Care has published a number of 'online first'
	articles, including:
	Organizational and managerial factors associated with clinical practice
	guideline adherence: a simulation-based study in 36 French hospital wards
	(Florence Saillour-Glénisson Marion Kret Sandrine Domecq Matthieu Sibé
	Valentin Daucourt Virginie Migeot David Veillard Philippe Michel)

#### Online resources

[UK] NICE Guidelines and Quality Standards

https://www.nice.org.uk

The UK's National Institute for Health and Care Excellence (NICE) has published new (or updated) guidelines and quality standards. The latest reviews or updates are:

• NICE Guideline NG70 *Air pollution*: outdoor air quality and health <a href="https://www.nice.org.uk/guidance/ng70">https://www.nice.org.uk/guidance/ng70</a>

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