



A Framework to support Clinical Communication

Mater Health Services Brisbane

AUSTRALIANCOMMISSIONON SAFETYANDQUALITYINHEALTHCARE

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- The Clinical Handover Project Team (Ms Sara Hatten-Masterson and Ms Marnie Griffiths).

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"The greatest problem in communication is the illusion that it has been accomplished." George Bernard Shaw

Introduction

Patient safety is now recognised as a priority for any health care system. The effective transfer of information between healthcare practitioners (handover) is a fundamental element of patient care and is an "important consideration in maintaining patient safety, work flow and quality care".^{1 (p1), 2, 3 (p6)} The Australian Commission on Quality and Safety in Health Care (ACSQHC) has identified improving clinical handover as an important factor in ensuring that safe, continuous care is provided to patients within the Australian health care system.

Clinical Handover relates to and is defined as "the transfer of professional responsibility and accountability for some or all aspects of care for a patient, or group of patients, to another person or professional group on a temporary or permanent basis".^{1 (p8), 11}

Clinical handover offers the opportunity for clinicians to provide a clear picture of a patient's current condition or circumstances.^{1, 8, 9, 11, 19} There is a general consensus in the literature that the purpose and primary objective of any clinical handover is the exchange of relevant, accurate patient-specific information and knowledge along with authority and responsibility for patient care.^{1, 7, 14-16} The accuracy of this information and the style of handover used are identified as vital to the success of the handover process.^{14,15} Problems with communication are identified as one of the top five contributing factors to sentinel events in Australia and worldwide.⁴

In Queensland communication failure has been identified as a contributing factor in 20% of all reported public hospital sentinel events with staff to staff communication failure a sub-category in 13.7% of all sentinel events during 2005-2006.⁴

Poor communication and handovers between clinicians can lead to patients receiving the wrong treatment; delays in diagnosis and life threatening adverse events, as well as an increase in patient complaints, health care expenditure and length of hospital stay. ^{1, 4, 5, 7, 8-10, 13, 17, 19-23}

The risk for communication breakdown is increased where multiple care providers interact with a single patient.^{1, 18}

Staff to staff interactions across disciplines, units or hospitals; staff to patient communication; and staff to family/carer/advocate exchanges have all been identified as contributors to clinical incidents and sentinel events. "Hierarchy, gender, ethnic background and differences in communication styles between nurses and doctors",^{2 (p508)} medical or technical language problems; patient consent issues; and cultural diversity issues have also been identified as potential contributors to communication breakdown, misunderstandings and error.

Historically no 'best practice' for improving hand-over communication within the health care setting existed. The SHARED Framework has therefore been developed to support clinical handover within Mater Health Services.

The SHARED Framework for Clinical Handover outlines and explains the essential components of clinical handover. These components are essential for the provision of safe and effective healthcare. The SHARED Framework assists clinicians to participate in comprehensive, appropriate and safe clinical communication irrespective of clinical setting.

Successful communication strategies, such as the SHARED Framework, and handover techniques are those that include a structured approach and the use of tools that are "sufficiently robust to cover the important data elements".⁸ (p27), 11, 25 Additionally, the inclusion of a written component to what has traditionally been a verbal process is shown to be beneficial for any clinical handover process.

Pothier, Monteiro, Mooktiar & Shaw (2005) demonstrate this in their pilot study which measured the amount of data lost during five consecutive handover cycles between nurses encompassing three different styles of handover. They showed that minimal data over five consecutive cycles of handover was lost when verbal and printed forms of handover were utilised simultaneously. All data was lost after three consecutive handover cycles when a verbal handover was used alone and 69% of data was lost after five cycles when a note-taking style of handover was used.¹⁵

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A number of attributes for effective clinical handover are identified:

- Face to face communication is the best means for ensuring responsibility for patient care is handed over appropriately.. Face to face communication assists handover to be an interactive, two way process where opportunity for questioning and verification is enabled between the giver and receiver of the information.^{7, 8, 11, 13}
- The allocation of **sufficient time** for the handover and communication of up-to-date information is essential.^{7, 8, 13, 31}
- The use of **common language and a standardised approach** are crucial, particularly for communicating critical information..^{7, 8, 30, 31} The discipline of using common language and a standardised approach "under routine circumstances" assists "health professionals to normalise and organise their communication in a way that ensures greater understanding", particularly when time pressure and urgency demand accurate and reliable information exchange to ensure patient safety".^{20, 31} (p462)
- **Forms and checklists** are extremely useful as they can be physically passed from one caregiver to another and filed in a patient's chart.^{13, 31}
- It is important to recognise the need for and place of the narrative understanding and representation of a clinical situation in conjunction with a formalised approach and minimum data set for clinical communication (The SHARED Framework).



Application

- 1. It is appropriate for SHARED to be integrated into all clinical settings and situations to support clinical handover across and between all disciplines.
- 2. The identified support tools (or locally developed tools where appropriate) will further facilitate this implementation/integration.
- 3. The framework aims to reduce gaps in patient care and safety that occur as a result of inadequate communication.

The Medical Record and Documentation

The role of the medical record is to provide a concise and appropriate record of a patients care. What is appropriate is defined through a number of policies and standards and in some cases legislation.

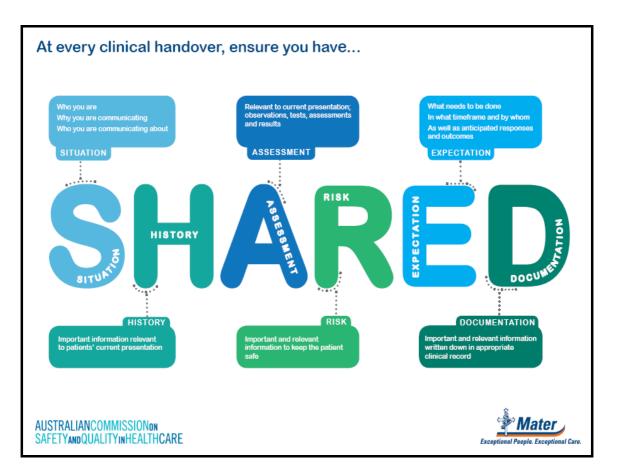
Clinical communication occurs habitually throughout the patients' journey. When this communication surrounds a change in a patients' condition or critical situation documentation of this exchange is imperative to support the provision of safe healthcare and to record the event.

The medical record (and bedside chart) should be reviewed in conjunction with the receipt of a verbal handover to allow the identification of additional safety concerns.



Support Tools Examples

Poster -

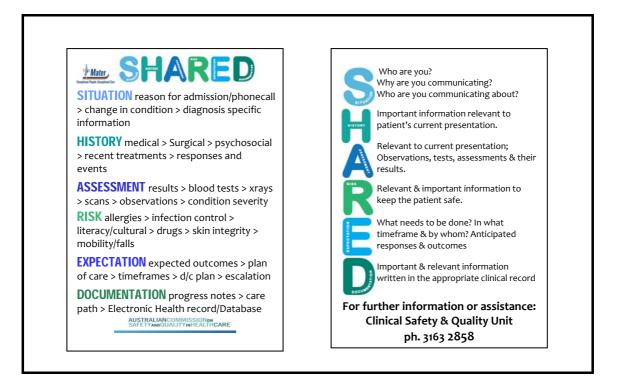


The poster provides a prompt for you within your clinical work area. It is anticipated that you will use **SHARED** in every instance of clinical handover.

The poster provides a reminder for you to collect up to date information, observations and assessments relevant to your patients' current condition prior to contacting the doctor in any handover situation.

It is also expected that the poster acts as a trigger for you to document your clinical communication following every instance of phone or verbal handover.

Swing Tag -



The swing tag provides you with access to the **SHARED** framework and its components at all times throughout your working day. It provides an easy to carry, easy to read double sided prompt.

One side of the swing tag offers examples of the types of information that you should seek for each component of **SHARED**. The opposing side offers the same information as the **SHARED** poster displayed within your clinical area.

Phone Handover Guide –

The **SHARED** phone handover guide can be found at the front of every end of bed chart and close to staff telephones within each ward area.

The **SHARED** phone handover guide is for you to use as a prompt to the information you should gather and provide as part of your communication of a critical situation or change in patient condition handover to the DOCTOR.

The **SHARED** phone handover guide may also be a useful preparatory prompt for face to face situations as well.





Framework for communicating a critical situation, or change in patient condition

Before calling the Doctor:

- 1. Assess the patient
- 2. Review the chart and identify who you should call
- 3. Read the most recent progress notes, care path & assessments from the previous shift
- 4. Have available when speaking to the Doctor the end of bed chart

SITUATO	S I U A T I O N	 Identify the situation you are calling about Identify yourself – name, designation & where you are Identify your patient 						
HISTORY	H I S T O R Y	 Any relevant history – obstetric/antenatal, medical, surgical, psychosocial Anything from the current admission including any treatments, responses and events 						
ASSESSMENT	A S S E S M E N T	 Your assessment Recent vital signs, trends and/or anomalies Recent tests and results – bloods, urine etc. Response to any treatment or intervention so far 						
RISK	R I S K	 Be aware of any risk the patient has Allergies Infection control Medications 						
EXPECTATION	E X P E C T A T I O N	 What do you and your patient expect to happen What does the VMO expect to happen By whom and by when Know what to do or who to speak to if any of these expectations aren't met! <u>SPEAKING UP FOR SAFETY</u> 						
DOCUNER	D O C U	Complete an "I have SHARED" sticker and place in the progress notes. Document the specifics of the communication including information you provided and any outcomes including drugs, plan of care, review or follow-up etc. All telephone orders must be written and read back to the Doctor, drug orders must be heard and signed by two RN's or RM's.						

I Shared Sticker –



The "I **SHARED**...." sticker should be completed and placed in the patients' chart <u>below</u> your documentation of any clinical handover communication that occurs between yourself and a DOCTOR.

It is important for you to remember to include both a summary of the information you communicated to the DOCTOR as well as the changes that the DOCTOR requests are made to the patient's plan of care as a consequence of your clinical handover communication.

Carepath Inserts -

Each time you collect a patient from recovery you should complete a **SHARED** Recovery Room Handover carepath insert.

You should use the **SHARED** Recovery Room Handover insert as a tool to support the transfer of your patient from recovery.

The **SHARED** Recovery Room Handover insert is designed to capture and act as a prompt for the information handed over to the transfer midwife/nurse/primary carer from the recovery room midwife/nurse.

The **SHARED** Recovery Room Handover insert is designed to assist you to provide safe, effective post operative care.

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	Skin to Skin contact initiated within first hour of birth • Time Commenced												
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